

BOSTON ATHENÆUM

Annual Report 2024

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Letter from the Director



Two years have passed since we unveiled our renovated spaces. Each day, in these reimagined and revitalized rooms, I see members forming stronger connections with each other and with the Athenaeum. I've watched with delight as members and visitors explore our collections and discover peaceful spots for reflection throughout the building. Our role as a place that encourages intellectual exploration and fosters meaningful relationships is stronger than ever.

Selecting a single favorite moment from an Athenaeum year filled with remarkable encounters is difficult. At the opening of *Framing Freedom: The Harriet Hayden Albums*, I met the current holder of the scholarship that Harriet Hayden established at Harvard Medical School in 1893. Speaking with this modern beneficiary illuminated Hayden's foresight in creating opportunities that would extend into the 21st century. Experiences like this reinforce my belief in the Athenaeum's role in bringing our city's history and stories to life. While the entire exhibition was exceptional, meeting that student and witnessing the lasting impact of Harriet Hayden's legacy left a profound impression on me.

The year brought numerous other memorable moments. Our Member Appreciation Week in May was wildly successful, bringing many people back to the building who hadn't visited the Athenaeum in years. We also welcomed more than 2,000 people

during our September Community Day. There was so much enthusiasm that 53 visitors signed up for memberships on the spot.

Folio, which opened in late June, has exceeded our expectations. In its first six months, it has fulfilled our shared vision of a space for members to enjoy a meal while simultaneously introducing potential new members to our beloved institution.

We've made progress on our financial projections for fiscal year 2024 through steady membership growth and dedicated fundraising. Thanks to our donors' continued generosity, our Annual Fund raised 107% of last year's goal. This support, combined with welcoming 1,365 new members, is helping us navigate budget challenges. The strength of our community's commitment remains our foundation for the future.

This year, we welcomed two new Trustees. On behalf of the Trustees and the staff, I want to express gratitude to George B. Raine and Annie MacLachlan Lewis for joining the Athenaeum's Board.

At a recent member gathering, many praised the Athenaeum's staff for their friendliness and competence. Whether helping someone find their next great read, tracking down a reference, or connecting members with shared interests, the Athenaeum staff strives to go above and beyond. I'm deeply proud of our team and delighted you appreciate them, too. This warmth and dedication make every Athenaeum visit special.

This year, I hope you will join a discussion group, view an exhibition, enjoy a concert, attend a member mixer, or visit Folio for a glass of wine. We would love to see you soon!

Leah Rosovsky

Stanford Calderwood Director



Framing Freedom: The Harriet Hayden Albums

The Boston Athenaeum's exhibition Framing Freedom: The Harriet Hayden Albums (March-June 2024) revealed the power of personal photography in 19th-century Black activism. At its heart were two albums containing 87 portrait photographs collected by Harriet Bell Hayden (1816-1893), a selfemancipated anti-slavery activist. These small, formal portraits — known as cartes-de-visite were the social media of their day, traded among friends and family as tokens of connection and community. Displayed alongside period artifacts and interpretive materials, Hayden's carefully preserved collection illuminated the vital work of Black abolitionists while challenging traditional narratives of the era. Digital resources, educational materials, and a companion exhibition catalog featuring scholarly essays and reproductions of the cartes-de-visites support research into Harriet and Lewis Hayden's anti-slavery activism and their broader community. The Athenaeum's ongoing stewardship of the Albums ensures their accessibility for future generations, helping illuminate this critical chapter in American history while inspiring new questions and perspectives.

Community Partnerships

The exhibition's success drew from partnerships with leading scholars and cultural institutions, combining academic expertise in anti-slavery and Black studies with strong community connections. Key partners included the Museum of African American History, National Parks Service, League of Women for Community Service, Du Bois Forum, and Berklee College of Music Africana Studies Department.

With Thanks

The Athenaeum extends its gratitude to everyone who contributed to the exhibition, especially guest curators Dr. Makeda Best and Dr. Virginia Badgett, and our curatorial and conservation teams. We are deeply thankful for the financial support from the Terra Foundation for American Art, Barbara and Amos Hostetter, James Squires and Karen Jones Squires, the Cabot Family Charitable Trust, Mass Humanities / Mass Cultural Council, the Gladys Krieble Delmas Foundation, and Fiduciary Trust.

Behind the Scenes

As Boston Athenaeum curators and conservators planned for *Framing Freedom*, they faced many challenges. Specifically, they extracted fragile carte-de-visite photographs dating to the 1850s and 1860s from the tight cardstock channels of the albums in which they'd been stored, cleaned off decades of accumulated stains without damaging the photograph, and identified ways to display the precious images in the gallery space without risking damage from exhibition lighting. As part of the conservation process, the photographs were fully digitized before being safely returned to the Albums — exactly how they were found.

Senior Conservator Graham Patten and Paper Conservator Terra Huber met these challenges using a unique toolbox of instruments: Teflon-coated microspatulas as small as toothpicks, sable brushes, ultra-honed vinyl erasers, precisely mixed poultices of glue-removing methyl cellulose, and nitrile gloves to protect images from conservators' fingers. Along the way, they also took the opportunity to repair and restore the heavily damaged bindings of the Hayden's Albums, finding a close-to-perfect match for the original leather.





"Harriet Hayden carte-devisite photo albums showcase community, solidarity at the Boston Athenaeum."

- Boston Globe

National Parks Service Rangers led walking tours for members and visitors of the Athenaeum, with routes that showcased the Haydens' home and neighborhood, as well as other sites of abolitionist history on Beacon Hill.



"I love libraries. And I wanted a 'third place' that wasn't home or work, but another place to spend time... It's quiet, and I'm not going to get distracted by things at home or by what's going on at my office — I can come here to a beautiful place and

- Davene Wright, Member

use it as a writing space."

Community and Connections

Member Ambassadors

This year, twelve Athenaeum enthusiasts became Membership Ambassadors. These dedicated volunteers are vital in championing the Athenaeum by promoting membership through social media engagement, personal outreach, and event participation. They invite friends, colleagues, and acquaintances to Athenaeum programs while serving as welcoming guides who help new members navigate and maximize their membership benefits.

Our Ambassadors are familiar faces at Athenaeum events, ensuring each new member has a personal connection during their first program or visit. Their commitment to fostering meaningful relationships within our community significantly extends the reach of our small staff, and we are deeply grateful for their contributions.

Member Appreciation Week

During our Member Appreciation Week in May, we celebrated the heart and soul of our literary community with exclusive events and unique experiences. Members enjoyed seeing notable pieces from our special collections — from the largest book to the smallest, oldest to newest. A delightful roving tea cart offered afternoon refreshments while bestselling author Larry Tye spoke to a sold-out audience about his new book, The Jazzmen. Our library team curated a display of archival treasures, including a glimpse into the reading habits of Louisa May Alcott and other notable patrons through their historical lending records. While Member Appreciation Week provided a focused celebration of our community, we cherish and appreciate our members every day of the year!





Community Day

A September rain storm didn't stop 2,000 visitors from filling the Boston Athenaeum during our Community Day Open House. Visitors explored reading rooms, collections, and galleries, many stepping into these spaces for the first time. Members and staff shared the Athenaeum's history with visitors, sparking conversations that led to 53 new memberships. People discovered quiet corners, viewed rare books, and gathered to discuss art and literature in the exhibition spaces. The day proved the Athenaeum's enduring appeal and vital role as a cultural beacon in our community.





Discussion Groups

In 2024, our vibrant Discussion Group community flourished, adding ten new groups to our offerings. Every month, hundreds of members gather to explore worlds both classic and contemporary. Shakespeare's timeless works continue to spark passionate debates, while newer additions like "Don't Judge a Book by Its Lover" dive into the artistry behind romance novels. Embracing modern reading culture, we even introduced summer "silent reading" sessions, creating a peaceful sanctuary where members and visitors could lose themselves in their chosen books, together yet alone in the best possible way.

Volunteers

Michael Almond Susan Barry Clyde Boon **Diane Britton** Susan Bryant **Andrea Case Ted Chaloner** Nikita Chuyko **Phil Dandrea** Jessica Dello Russo **Andrew Dempsey** James Falzarano Mila Gaddy **Sophia Garmey Karen Garrison Bob Gelinas Judy Glasser** Marie Glenn Charlie Olivia Grantham **Linda Greyser Scott Guthery** Justine Hebert **Dave Herder** Carolyn Hilles-Pilant Fritz Holznagel George Humphrey **Neil Jacobs Bruce Jacobson DeAnne Johnson** Joan Keutzer Judith Klau **Emily Kushvaliev**

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Expanding Access through Education

Every meaningful connection begins with an open door. In 2024, the Boston Athenaeum's Education Department opened its doors to innovative pathways for diverse communities to engage with our historic collections and spaces. Through carefully crafted programs that welcomed everyone from local high school students to international library professionals, the Athenaeum proved to be a vibrant hub of discovery, creativity, and crosscultural exchange.

In 2024, the Education Department led programming that connected our neighboring communities with the Athenaeum's collections. The Study Center

hosted special collections viewings for groups such as Fenway High School, MBTA staff, and the Goyang Public Library staff in South Korea. At the same time, docent-led Art & Architecture Tours continued to bring new faces to the Athenaeum five times a week. The department also spearheaded two new efforts: First Floor Free Days in celebration of Martin Luther King Jr. Day, Indigenous Peoples' Day, and Slow Art Day (an international celebration of art exploration), and our interactive "Make Your Own Museum" installation, in which visitors of all ages were encouraged to create their own art in our Calderwood Gallery.





Folio Opens

In June of 2024, the Athenaeum opened our highly-anticipated bistro Folio, creating an opportunity for members to introduce their friends to the Athenaeum, gather, and share French and Mediterranean-inspired small plates with a glass of wine or signature cocktail.

Our partnership with The Catered Affair allowed us to expand the Athenaeum experience beyond the traditional library through literary-inspired libations and a carefully crafted menu featuring New England farm-sourced dishes. Folio's decor also celebrates highlights of the Athenaeum's collections, with reproductions of Athenaeum artwork and wallpaper celebrating the Athenaeum's colorful bookshelves.

This street-level bistro invites the Boston community to experience the Athenaeum in new ways, but members receive the additional sweet surprise of an exclusive discount.

On View

Rounding out our robust exhibition schedule in the Calderwood Gallery was an extraordinary showcase of paper artistry in The Art of Paper: Claire Van Vliet and the Janus Press. Van Vliet, a MacArthur Fellow, is renowned for her innovations in hand papermaking and artist's books. The exhibition featured her vibrant pulp paintings, prints, broadsides, and sculptural book structures, with handmade paper central to each piece. Marking the 70th anniversary of Van Vliet's Janus Press, the show also honored a recent anonymous gift of a complete Janus Press collection to the Boston Athenaeum. The accompanying exhibition catalog provided an in-depth look at the work of Van Vliet and her collaborators, including behind-the-scenes images of Janus Press at work.

The first-floor sitting room featured work by two contemporary Boston artists.

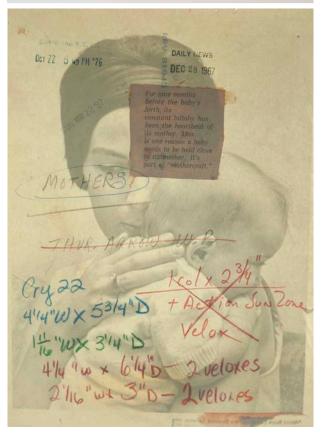
- MOTHERCRAFT, an ongoing series by artist
 Toni Pepe, uses press photographs found in flea
 markets, eBay, photo morgues, and other archives,
 to reconsider portrayals of motherhood.
- Cousins, by photographer Kristen Joy Emack, explores the innocence and intimacy of girlhood, capturing her daughter and three nieces over a decade as they grew, documenting their evolving relationships and confidence.

Art in Every Space

To further reimagine our spaces, the curatorial team undertook a transformative project to bring the Athenaeum's rich permanent collection into view. 75 works from storage were carefully integrated throughout the building's rooms and corridors. The project emphasized celebrating Boston's remarkable legacy of women artists, showcasing artists such as Louisa Davis Minot, Mary Lewis Ayer, Alice M. Frye Leach, Aimée and Rose Lamb, and Annie Cornelia Shaw. Their works now animate our walls and offer members a more complete narrative of Boston's artistic heritage.







Boston Athenaeum At A Glance Fiscal Year 2024

217years old

1,365

4,354 active memberships

75
number of paintings hung

4,801
glasses of wine & cocktails served at Folio

378
research
appointments

4,142
books, prints, and photos
added to the collection

54 objects conserved

23,805

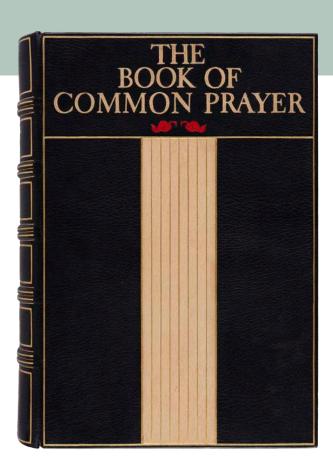
books circulated (print, audio, ebooks)

20,258

non-members engaged through events, exhibitions, and visits **5,814** people took a tour

48
groups visited the study center

Major acquisitions



We were thrilled to add the following items to our special collections this year, among many others.

Daniel Berkeley Updike (1860–1941), the *Merrymount Press Book of Common Prayer* (Boston 1928), vellum copy in a unique custom binding by Gray Parrot

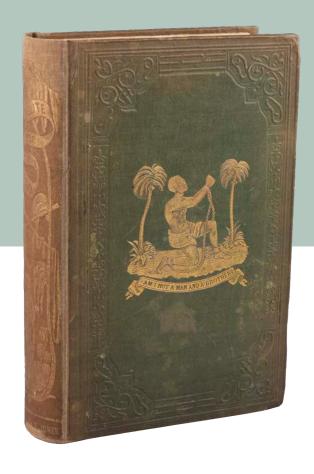
Arguably the greatest masterpiece of fine printing ever produced in the United States, this is the crowning achievement of one of America's greatest typographers, Daniel Berkeley Updike, a long-time neighbor and trustee of the Boston Athenaeum. Commissioned as part of a competition organized by Belle da Costa Greene of the Morgan Library, this is one of only twelve copies printed on vellum, filling an outsize gap in the Athenaeum's otherwise complete Merrymount collection.

Wilson Armistead (1819–1868), *A Tribute for the Negro* (Manchester, England, 1848)

Presented to the Black anti-slavery activist William Wells Brown by its author, a prominent British abolitionist, this is the only book from Brown's library known to have survived.

Acquired together with fine copies of the second, revised and self-published edition of Brown's influential autobiography (Boston 1848) and his *Clotelle* (Boston 1867), a revision of the first novel published by an African American. They join other treasures already in the collection, including rare first editions of his autobiography (Boston 1847) and his play, *Escape, or, A Leap for Freedom* (Boston 1858).





John Wilson (1922–2015), "Study for Black Soldier" (1943), pastel on paper

One of four works by Wilson acquired for the collection this year, this preparatory drawing for an award-winning painting will be on loan to the Museum of Fine Arts, Boston through June 2025, and then to the Metropolitan Museum of Art until February 2026, as part of the first major retrospective for this important Boston-based Black artist who was encouraged by Allan Rohan Crite. Purchase, Frances Hovey Howe Fund.

Albrecht Dürer (1471–1528), "The Holy Family with Three Hares," woodcut, printed before 1560; woodblock carved circa 1497

The Athenaeum is fortunate to hold three early printed books with woodcuts by, or attributed to, Albrecht Dürer. This important and exquisitely detailed early woodcut is the first separate print by the artist to enter the collection, presenting rich opportunities for future exhibition and teaching. Gift of Sue Robinson.



Bos Ton Harbours Roxbury, Dorehenter Roxbury, Roxbury, Dorehenter Roxbury, Roxbury,

Lydia Bishop (1784–1805), Map Sampler of Boston Harbor (1799)

This striking needlework sampler, a rare example of a local map stitched in silk, was produced at Mrs. Rowson's School in Boston under the tutelage of Susanna Rowson (1762–1824), author of the bestselling book *Charlotte Temple* and a pioneer in women's education. Lydia Bishop would go on in 1804 to marry Nehemiah Parsons, one of the first subscribers to the Boston Athenaeum, in 1807.



Giving

Because the revenue generated by membership dues accounts for less than 15% of the Athenaeum's annual operating budget, philanthropy is a critical source of support for key Boston Athenaeum operational areas, including collections and conservation, reference and reader services, education, and events, and maintenance and infrastructure. The Athenaeum relies upon the generous philanthropy of its devoted members and friends.

The Aegis Circle

The Aegis Circle is the Boston Athenaeum's premier donor recognition society, honoring benefactors who contribute \$50,000 or more during the fiscal year. Members as of September 30, 2024:

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Jay Jamison

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The Hannah Adams Society

The Hannah Adams Society is the Boston Athenaeum's distinguished donor recognition society, honoring benefactors who contribute \$25,000 or more during the fiscal year. The Society is named to honor the legacy of Hannah Adams, whose scholarship earned her access to the Library's collection and an annual stipend to fund her research. Members as of September 30, 2024:

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The 10 1/2 Circle

The 10 ½ Circle is a distinguished group of contributors who give \$10,000 or more in a given year. The Circle is named to honor the unique and historic location of the Athenaeum's fifth and current home at 10 ½ Beacon Street. Members as of September 30, 2024:

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Douglas K. Bratton in memory of Keith Creamer

Steven Brav

Brian and Cathleen Broderick Nina Brown and Henry B. Warren

Pem Brown Amanda Brusca Susan K. Bryant Philipp and Kate Bühler Carol G. Burnes

H. Paris Burstyn James E. Cabot Sara Rose Cabot Harry E. Caldwell Jr.

Rebecca Gardner Campbell James Capra and Lynn Gray Marc Capuano and Camille Mott in memory of Keith Creamer

Margaret W.G. Carr Christian James Carrillo Rodney Chabuda

Jerome and Cherelle Chal Jacqueline Chambers and Murat Koseoglu

Lavinia Chase and Edith Springer

Thomas Claflin Stephen H. Clark

George Cobleigh in memory of Keith Creamer

Andrew H. Cohn

Cornelius and Jane Coleman
The Conklin Dolny Family
Daniel and Judith Coquillette
Raul Corella and Phuong Tuong Trac

Cathy and Harvey Cotton John and Janet Craven

Crum & Forster

Elizabeth Cabral Curtis and

Davis S. Curtis

Elizabeth Hope Cushing George L. Cushing

Stanley Cushing and Daniel Lyons in memory of Kathleen Lord Wick

Mark S. Dalton
John Daniel in memory
of Keith Creamer
Davis Dassori

Joseph H. Delehant Alice Dietrich Kate Dimancescu

Kimberly and Bradford Dimeo in memory of Keith Creamer

Sheila Donahue

Catharine-Mary Donovan

Charles E. Dow Thomas B. Draper

Karin and Charles Dumbaugh

Jefferson Taft Eaton

Susan Edgman-Levitan in honor of Vivienne Angela Bayley

Betty M. Ellis

William and Deborah Ethridge Elizabeth and Frederic Eustis

David H. Evans

W.K. Evans in honor of Anne Pelikan

Sandra Fairbank Heather and Rob Faris

Joel Farrell Nicole C. Faulkner Daniel H. Ferguson David Finley Tom Finneran John Fiske

Catherine E. Flanagan Jane T.N. Fogg Burch and Brian Ford Timo Fritzinger Nina Tamara Frusztajer Peg and Tom Gaillard

Susan H. Alexander and James Gammill

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Drs. Sidney and Lynne Levitsky
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Jessica Loring† in memory of Stanton Dunster Loring Hon. Sandra L. Lynch and Erik Lund Kristin and John D. Macomber

Sally Makacynas

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Keith Creamer Adam P. Mitchell

Paul Morrison and Nancy Lee

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Julia Norman Tom Norris Nancy Nussmeier Thomas O'Donnell

Thomas M. and Elizabeth R. O'Reilly

Dr. Jacqueline Olds *in honor* of Patrick O'Donnell Kenneth Osgood

Scott Page and Gail Sullivan

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Donald Rider Mary Rivet Kristen Rivoli

Laura Selene Rockefeller Patricia C. Romeo-Gilbert Laurence Rosania *in memory*

of Murray Savar

Michael and Karen Rotenberg

Victoria Russell Patience F. Sandrof Vikram Savkar Helen Chin Schlichte Rosemary and Jeffrey Schwedes

Teresa L. Scott and Frederick M. Joseph

David Scudder Robert Bayard Severy Robert N. Shapiro Arthur and Ellen Shelton

Lawrence and Joan Siff in memory

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Patricia and Greenfield Sluder Lynn and Peter Smiledge Dr. J. Donald Smith Steven Snider David Solo

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Allen G. Swan

David Swetzoff and Alessandra Masu

Edward Szkutak

Betsy Tarlin and Marcos Rosenbaum

Ann B. Teixeira in honor of Terence Janericco

Joan Thayer
Mark A. Thompson
Joan Thorndike
Lisa and Rex Thors
Duncan G. Todd
M.P. Tonissi

Paul and Beth Tortolani

Sandra Tropp Jane Tuckerman Margot T. Tutun

John Tyler and Eric Ritter
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Bart Van Rees
Andres E. Vilms
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Martha Dineen Wales
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Marian M. Ware
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Rachel L. Perry and
Christopher P. Wilkins
Leslie and Michael Wilson
Katherine and William Wisser

Richard W. Woodville Mary Proctor Yntema

Nancy Zimmermann *in memory* of Virginia M. Driscoll

Hiller B. Zobel Michael Zoob

The Armstrong Society

The Armstrong Society is a group of living individuals who have made cumulative gifts of \$100,000 during their lifetime. The Society bears the name of Rodney Armstrong. He was the Director and Librarian of the Boston Athenaeum from 1973 to 1997, and led a significant revival of the institution, both culturally and financially. Members as of September 30, 2024:

Anonymous (6)
Patricia D. Altschuller
Elizabeth and Edward Baldini

Alfred B. Bigelow

Isabelle and Scott M. Black

Joan Toland Bok

Deborah Hill Bornheimer

Anne Bromer

Edward Shippen Burd Susan H. Bush

James C. Buttrick

John G.L. and Carroll Cabot

Lee Campbell Levin H. Campbell Richard W. Cheek

Arthur Clarke and Susan Sloan Earl Collier, Jr. and Maren Anderson

Charles Coolidge and Lindsay Leard-Coolidge

Linzee Coolidge

Deborah Coleman Diggins and

Timothy Diggins

Mary J. Cronin and Scott B. Guthery

David L. Driscoll Katherine Haney Duffy Karin and Charles Dumbaugh

John Mark Enriquez

 $Cynthia\ and\ John\ W.\ Everets$

Michael and Laurie Ewald

Jody and Tom Gill

Hanne and Jeremy Grantham

Hugh Greenway

Deborah Hale

Tunie Hamlen

Torrence C. Harder

Roger and Adelaide Haynes

Mr. and Mrs. Desmond J. Heathwood

Bayard Henry

Timothy T. Hilton

Barbara and Amos Hostetter

Maisie Houghton

Susan and James F. Hunnewell Jr.

Ann and David Ingram

Aimée Vincent Jamison and

Jay Jamison

Terence Janericco

Darlene and Mark Jarrell

Elizabeth L. Johnson

Barbara Jordan and

Robert A. Pemberton

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Bonny and Caleb Loring III

Adam Lutynski

Jeffrey and Jane Marshall

Ann and Jerrold Mitchell

Nina and Marshall Moriarty

Elizabeth Owens

Connie and Arthur Page

Creelea and Anthony Pangaro

Ann and Frank Porter

J. Daniel and Catherine Powell

Lynne E. and Mark V. Rickabaugh

Sandy and Jim Righter

Susan and Gilbert M. Roddy, Jr.

Daniel Rose

Martha Ruest and Martin Schlecht

John P. Ryan

Amy Ryan and Harold Carroll

Vivian and Lionel Spiro

William S. Strong

Elizabeth and Peter Thomson

Susan B. and Matthew A. Weatherbie

Jane and James Wilson

The John Bromfield Society

The John Bromfield Society is composed of living donors who include the Boston Athenaeum in their estate plans, either through a planned gift or a stated intention to leave a legacy. The society was named to honor John Bromfield, whose initial bequest of \$25,000 in 1846 has grown to more than \$5.6 million. Bromfield Society

Members as of September 30, 2024:

Anonymous

William H. Anderson

Adam Jared Apt

David Attella

H. Whitney Bailey

George S. Bain

Elizabeth and Edward Baldini

Ron Bento

Alfred B. Bigelow

Joan Toland Bok

James C. Buttrick

Judith L. Carmany

Richard W. Cheek

Ann Collier

Nancy Myers Coolidge and

Lawrence Coolidge

Daniel R. Coquillette

Keith Creamer†

John Curuby

Scott Dahill

Ora Damon Ludwig

David Dearinger

Alice M. DeLana

Rick Domas

Caitlyn and Kimberly Duncan-Mooney

David H. Evans

Mathea Falco

Gaffney J. Feskoe

Ronald Lee Fleming

Thomas W. Flynn

Hope and Mark Foley

William M. Fowler, Jr. and

Marilyn Fowler

Karen L. Garvin

Sven and Ivy Gerjets

Jane Goodrich

Prof. Stephen and Dr. Linda Greyser

Dr. and Mrs. Stefan Gross

John Gunnison-Wiseman

Dr. J. Ryan Gunsalus

Mark W. Haggerty

Tunie Hamlen

Helen Hannon

Dorothy A. Heath

Bayard Henry

Keith T. and Carolyn Hilles-Pilant

Ann and David Ingram

Terence Janericco

Dr. John K. Jennings

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Sue Robinson

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John P. Ryan

Anthony M. Sammarco and

Cesidio L. Cedrone

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Susan B. and Matthew A. Weatherbie

David Weaver†

Stephen L. Willet

Finances

This is a summarized financial report. The complete financial statement package, as received from our auditors, is available on the annual reports page of our website.

The endowment ended the fiscal year valued at \$84,112,651 — an increase of \$11,691,257 from the prior-year value of \$72,421,394. The increase is the result of a total investment return, net of fees, of \$17,044,581, appropriations for current operations of \$5,138,547, a special appropriation of \$928,183 offset by endowment additions of \$713,406.

Membership enrollments and renewals increased from 3,690 in 2023 to 4,354 by the end of 2024, continuing a steady recovery from a 2021 pandemic low of 2,441. Membership revenue increased by \$262,906 or 19%.

Unrestricted contributions, including donations to our Annual Fund increased from \$1.26 million to \$1.75 million, an increase of 39%. Operating expenses increased by \$1,153,812 in 2024 compared to 2023. Salaries and related expenses increased \$574,583. Several key positions were vacant for portions of fiscal year 2023 and were fully staffed in 2024. Additional factors were inflation-driven wage and benefit increases. The purchase of collections items increased \$366,118 in 2024 compared to 2023. This increase represents the use of funds restricted for the purchase of collections that are set aside in one year in order to allow for substantial acquisitions in later years. This results in some variability in the timing of the reporting of such expenses. The remaining \$213,113 increase was due to increased marketing efforts and the cost of exhibition and event programming. These costs were largely offset through fundraising or income.

Occupying the new space in 14 Beacon Street increased our Occupancy and related expenses. While there were substantial increases in membership and donations in 2024, this did not fully cover the expenses of our new space and the ongoing effects of inflation. This resulted in a special appropriation of \$928,183, over our planned appropriation of \$5,138,547.

Schedule of operating revenue without donor restriction and operating expenses September 30, 2024, with comparative totals for 2023

Revenue	FY 2024	FY 2023	Expenses	FY 2024	FY 2023
Contributions gifts, and grants	\$1,745,359	\$1,256,784	Salary and related expense	\$5,663,860	\$5,089,227
Membership dues revenue	1,617,576	1,354,670	Occupancy	2,800,578	2,818,732
Regular endowment appropriation	5,138,547	5,138,547	Purchase of collection items	896,735	530,617
Special endowment appropriation	928,183	1,008,681	Cataloging and collections	153,668	161,525
Event, space rental and other	583,931	353,800	management		
Appropriations from board-	100,000	90,267	Exhibitions	182,873	150,570
designated funds			Events	356,857	264,873
Net assets released from	441,347	424,558	General and administrative	928,373	815,038
restrictions			Grants	14,750	13,250
			Total Evnance	¢10.007.604	\$0.042.002
T. (.)	010 55 4 0 40	00 (07 007	Total Expenses	\$10,997,694	\$9,843,882
Total Revenue	\$10,554,943	\$9,627,307		0004	0000
				2024	2023
			Decrease in net assets from operating activities before depreciation and amortization	(442,751)	(216,575)